Nationally Recognized as the Leading Provider of

TRAINING PROGRAMS
FOR ECONOMIC, HOUSING, AND COMMUNITY DEVELOPMENT FINANCE PROFESSIONALS

“As my career has changed and my responsibilities have grown, the training from NDC has been the core of my knowledge and the basis of most fundamental and advanced decisions I have had to make on projects and organizational structure.”

Robert A. Cooks, President and CEO, Augusta Neighborhood Improvement Corporation

HOMES | JOBS | COMMUNITY

NDC 50 YEARS
WHY CHOOSE NDC TRAINING?
Course instructors are part of NDC’s team of leading development finance practitioners and bring a wealth of real time knowledge and expertise to every NDC training course.

NDC certification series training is intense and rigorous—with as many hours as an average college course, plus homework and a final exam. Students work through real case studies to reach real solutions.

We regularly update our courses with new material that reflects the latest financing programs, legislation and regulations. This includes Opportunity Zones, New Markets Tax Credits, changes to CRA regulations, and more.

“Given the common theme of limited budgets for training, I recommend the NDC EDFP Certification as option number one for the staffing investment dollar.”
Neil White, EDFP
Regional Economic Development Director, Wisconsin Economic Development Corp.

BECOME AN EXPERT
NDC courses teach professionals how to:
• Evaluate small businesses for creditworthiness
• Structure real estate deals
• Finance affordable housing
• Assemble financing for complex projects using tax credits, tax-exempt bonds and other state and federal programs.

Professional Certification Programs
NDC’s week-long comprehensive training certification courses are held at locations around the country. Check the current schedule online to find a time and place that is convenient for you.
• Economic Development Finance Professional™
• Housing Development Finance Professional™
• Rental Housing Development Finance Professional™
• Customized certification programs

Professional Development Courses
Designed to meet the capacity-building needs of both seasoned professionals and those new to the field, these courses complement NDC’s certification programs and are powerful standalone training opportunities.
Courses focus on specific development finance programs or techniques such as:
• Revolving Loan Funds
• Low-Income Housing Tax Credits
• New Markets Tax Credits
• Mixed-Use Real Estate Finance

Sponsored and Customized Training
Bringing NDC training classes to your community saves travel time and money for local participants and can significantly reduce per-participant tuition. Sponsors of NDC trainings include:
• Federal, state and local governments
• State housing finance agencies
• Economic, housing and community development associations and networks
• Banks seeking to meet Community Reinvestment Act goals
• National and local foundations

Webinars and Online Training
Travel and time constraints don’t have to be an obstacle to professional development. NDC is expanding our online training options to combine “anywhere access” that will prep development professionals for our nationally recognized in-class casework. Visit ndconline.org/training for the latest information.
See our current training class schedule and more information at NDCONLINE.ORG/TRAINING

“It’s the invaluable training that I received from NDC that has propelled my career to the highest level in the Public Housing Industry. I am known as an innovator and visionary, thanks to NDC training.”
Michael A. Bates, HDFP
Executive Director, Gallatin Housing Authority

IMPACT AT A GLANCE

$760M+ Affordable Housing Investment  
$750M+ New Markets Tax Credit Allocation  
$2.5B+ Public-Private Partnership  
$250M+ Small Business Loans  
78K+ Practitioners Trained  
100+ Community Development Partners

OUR WORK

NDC acts as partner, teacher, investor, developer and lender, bringing together advisory services and capital for community and economic investment. We work with local and state governments and community-based organizations to help them create and implement their own unique development strategies.

ndconline.org

NDC Headquarters  
One Battery Park Plaza  
24 Whitehall Street  
Suite 710  
New York, NY 10004  
(212) 682-1106

Cleveland Office  
1111 Superior Avenue, East  
Suite 1114  
Cleveland, OH 44114  
(216) 303-7177

Seattle Office  
1037 NE 65th Street  
Suite 368  
Seattle, WA 98115  
(212) 682-1106

Training Office  
4101 Spring Grove Avenue  
Suite A  
Cincinnati, OH 45223  
(513) 657-7870
PROFESSIONAL CERTIFICATION PROGRAMS
Training Our Communities

Economic Development Finance Professional Certification Program™
NDC’s 4-course Economic Development Finance Professional (EDFP) Certification Program™ is a rigorous and comprehensive training series designed for economic development practitioners. Participants learn how to build the capacity they need to successfully create jobs and translate economic development opportunities into results for their communities. Topics include business credit and real estate finance analysis, loan packaging, negotiating, problem solving, deal structuring and more!
• ED101—Economic Development Finance
• ED201—Business Credit Analysis
• ED202—Real Estate Finance
• ED300—The Art of Deal Structuring

Rental Housing Development Finance Professional Certification Program™
NDC’s Rental Housing Development Finance Professional (RHDFP) Certification Program™ thoroughly examines the practice of affordable rental housing finance and development. Participants learn the housing development process, how to analyze and structure financing for rental housing deals, and negotiating skills to make complicated deals feasible. Topics include Historic Rehabilitation and Low-Income Housing Tax Credits, problem solving, deal structuring and more!
• HD420—Rental Housing Development Finance
• HD423—Computer Spread Sheet Analysis for Rental Housing
• HD435—Rental Housing Development Finance: Problem Solving and Deal Structuring

The EDFP, RHDFP, HDFP Certification Programs, and all NDC Professional Development Courses, are available for sponsorship to bring the benefits of NDC Training to your community, colleagues and development partners.

Webinars and Online Training
Travel and time constraints don’t have to be an obstacle to professional development. NDC is expanding our online training options to combine “anywhere access” that will prep you for our signature in-class casework. Visit ndconline.org/training for the latest information.

“I loved this training. It helped me to better understand the work I’ve been doing that supports my agency’s economic and real estate development goals.”
Terri Morgan, EDFP, Senior Project/Program Specialist, Prosper Portland

Professional Development Courses (Online or Classroom: Check ndconline.org/training)
NDC’s Professional Development courses provide timely instruction on specific financing tools, programs and development strategies. Designed to meet the needs of both seasoned professionals and those new to the field, these courses complement our certification programs and are powerful stand-alone training opportunities.
• New Markets Tax Credits
• Mixed-Use Real Estate Finance
• Low-Income Housing Tax Credits
• Asset Management for Affordable Housing
• Economic and Community Development Finance
• Revolving Loan Funds
• Making CDBG Work for Your Economic Development Efforts
• Real Estate Finance
• Rental Housing Development Finance
• HUD Section 108 Loan Guarantee Program
• Home Ownership Finance
• Economic Development Finance
• Cash Reigns Supreme: Tracking the Financial Results of Your Business
• How to Get a Loan

HOMES | JOBS | COMMUNITY
**Course Prerequisites**

All registrants must meet established indicated course prerequisites for each course. Please note there are no exceptions made to the prerequisite requirements.

**Enrollment**

Email information supplied at the time of registration should be for the individual registrant only. Essential information for the student will be sent to this email address.

If you are registering for another person and would like a copy of invoices or confirmations, please contact the registrar at training@ndconline.org and this information will be provided.

A training registration is not confirmed and pre-session materials will not be sent to the registrant until full payment or a properly certified city, state or federal voucher, or purchase order has been received by NDC’s Training Division. When payment is received, pre-session materials for the course will be sent approximately three weeks prior to the start of the course. These materials may include an assignment to be completed prior to the first day of class.

**Online Certification Classes**

All students will have six months to complete the online course following the start date (e.g., students registering between the Oct 1 ED101-OL class and the start of the class starting on Dec 1 will all have until June 30, 2020, to complete the course).

**Policies and Terms and Conditions**

All students must accept the NDC Training Policies and Terms and Conditions before registering for a course. For more information on courses, registration, and student accounts, or to view the Policies and Terms and Conditions, please visit https://ndconline.org/training/.

**Hotel Accommodations for Open NDC Classes**

Training participants are responsible for their own hotel and meal expenses. NDC has secured a block of rooms at our open* training sites. Room rates are based on the prevailing Federal government per diem. The block will be held until thirty days before the start of the course or until the number of contracted rooms has been exhausted, whichever comes first. After this date, reservations will be taken on a space available basis and higher rates may apply. To receive the block rate, make your reservation early and state that you are participating in a National Development Council training course. You may also book your hotel room by going to the details section of the class you are registering for and clicking on the link under "Additional Information."

*Open training classes are open to all development professionals.

**Travel and Course Schedule**

Participants are responsible for their own travel expenses. Individuals are advised to register for a course before making airline reservations. Classes begin at 9:00 a.m. on the first day of the scheduled course, so participants should arrive the day before the start of the course if airline travel is required. An agenda for each course will be sent to registrants with the pre-session materials. End of day teamwork assignments typically take two hours to complete, so participants should plan their schedules accordingly. Certification course examinations are administered on the last day of class. Students are required to complete and return the examinations before leaving the course. Most participants finish the exam by 1:00 p.m. (2:00 p.m. in final certification courses), so travel plans should be made for late in the afternoon on the final day.

**APA AICP APPROVED**

AICP members can earn Certification Maintenance (CM) credits for many NDC Training activities. When CM credits are available, they are noted on NDC’s website or at www.planning.org/cm.

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### 2020 OPEN TRAINING LOCATIONS

**Los Angeles**
- The Westin Bonaventure
- 404 South Figueroa Street
- Los Angeles, CA 90071
- 213-624-1000

**Minneapolis**
- Aloft Minneapolis
- 900 Washington Ave. South
- Minneapolis, MN 55415
- 612-455-8400

**Philadelphia**
- Warwick Hotel Rittenhouse Square
- 220 S 17th Street
- Philadelphia, PA 19103
- 215-735-6000
# 2020 TRAINING SCHEDULE

View the most current schedule at ndconline.org/training

<table>
<thead>
<tr>
<th>COURSE</th>
<th>DATES</th>
<th>LOCATION</th>
<th>EARLY REGISTRATION DISCOUNT DEADLINE</th>
<th>EARLY REGISTRATION DISCOUNT CODE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>May 4-8, 2020</td>
<td>Philadelphia</td>
<td>April 19, 2020</td>
<td>ED10120PH</td>
</tr>
<tr>
<td><strong>ED201—Business Credit Analysis</strong></td>
<td>First day of every even month.</td>
<td>Online</td>
<td>Two weeks prior to start of class.</td>
<td>ED10120OL</td>
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<tr>
<td>prerequisite: ED101</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>ED202—Real Estate Finance</strong></td>
<td>Feb. 10-14, 2020</td>
<td>Minneapolis</td>
<td>Mar. 1, 2020</td>
<td>ED202120LA</td>
</tr>
<tr>
<td></td>
<td>July 13-17, 2020</td>
<td>Los Angeles</td>
<td>June 28, 2020</td>
<td>ED202120LA</td>
</tr>
<tr>
<td></td>
<td>Dec. 7-11, 2020</td>
<td>Philadelphia</td>
<td>Nov. 22, 2020</td>
<td>ED202120PH</td>
</tr>
<tr>
<td><strong>ED300—The Art of Deal Structuring</strong></td>
<td>Mar. 30 - April 4, 2020</td>
<td>Cleveland</td>
<td>Jan. 26, 2020</td>
<td>ED30020MN</td>
</tr>
<tr>
<td>prerequisite: ED101, ED201, ED202</td>
<td>May 4-8, 2020</td>
<td>Minneapolis</td>
<td>June 28, 2020</td>
<td>ED30020MN</td>
</tr>
<tr>
<td></td>
<td>Oct. 5-9, 2020</td>
<td>Los Angeles</td>
<td>Nov. 22, 2020</td>
<td>ED30020PH</td>
</tr>
<tr>
<td></td>
<td>June 1-5, 2020</td>
<td>Minneapolis</td>
<td>May 17, 2020</td>
<td>HD42020MN</td>
</tr>
<tr>
<td><strong>HD423—Computer Spreadsheet for Rental Housing</strong></td>
<td>Feb. 19-21, 2020</td>
<td>Minneapolis</td>
<td>Feb. 4, 2020</td>
<td>HD42320MN</td>
</tr>
<tr>
<td></td>
<td>Dec. 2-4, 2020</td>
<td>Philadelphia</td>
<td>Nov. 16, 2020</td>
<td>HD42320PH</td>
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<tr>
<td></td>
<td>Oct. 5-9, 2020</td>
<td>Los Angeles</td>
<td>Sept. 20, 2020</td>
<td>HD43520LA</td>
</tr>
<tr>
<td><strong>HD410—Home Ownership Finance</strong></td>
<td>Mar. 9-12, 2020</td>
<td>St. Louis</td>
<td>Feb. 23, 2020</td>
<td>HD41020STL</td>
</tr>
<tr>
<td>(RHDFP's may obtain HDFP Certification by completing the HD410 course. Please see the NDC website for more information on the revised HDFP Certification Program.)</td>
<td>July 21-24, 2020</td>
<td>Los Angeles</td>
<td>June 6, 2020</td>
<td>HD41020LA</td>
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<tr>
<td><strong>PD405—Revolving Loan Funds</strong></td>
<td>June 16-17, 2020</td>
<td>Philadelphia</td>
<td>June 1, 2020</td>
<td>PD40520PH</td>
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<tr>
<td><strong>PDS15—New Markets Tax Credits</strong></td>
<td>Feb. 3-5, 2020</td>
<td>Philadelphia</td>
<td>Jan. 18, 2020</td>
<td>PDS1520PH</td>
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<tr>
<td></td>
<td>Nov. 17-19, 2020</td>
<td>Los Angeles</td>
<td>Nov. 2, 2020</td>
<td>PDS1520LA</td>
</tr>
<tr>
<td><strong>PD112—Mixed-Use Real Estate Finance</strong></td>
<td>April 28-30, 2020</td>
<td>Minneapolis</td>
<td>Apr. 13, 2020</td>
<td>PD11220MN</td>
</tr>
<tr>
<td><strong>New Markets Tax Credits</strong></td>
<td>May 14, 2020</td>
<td>Online</td>
<td>Apr. 29, 2020</td>
<td>NMTC520web</td>
</tr>
<tr>
<td></td>
<td>Sept. 24, 2020</td>
<td>Online</td>
<td>Sept. 9, 2020</td>
<td>NMTC920web</td>
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<tr>
<td><strong>Main Street Finance: Mixed-Use Real Estate</strong></td>
<td>Feb. 27, 2020</td>
<td>Online</td>
<td>Feb. 12, 2020</td>
<td>MSF520web</td>
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<tr>
<td><strong>Low-Income Housing Tax Credits</strong></td>
<td>June 18, 2020</td>
<td>Online</td>
<td>June 3, 2020</td>
<td>LIHTC620web</td>
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<tr>
<td><strong>Asset Management for Affordable Housing</strong></td>
<td>TBD, 2020</td>
<td>Online</td>
<td>TBD</td>
<td></td>
</tr>
</tbody>
</table>

There are two ED101 course formats, In-Class and Online. Please select one format.

Registrations for online certification courses will be processed on a weekly basis up to the class start date.

Students who select the Online/Cohort format will complete Part 1, the lecture portion of ED201 online at their own pace and then attend a 2.5 day In-Class Cohort session. Students will need to complete Part 1 before registering for Part 2.

Professional Development Webinars

Two weeks prior to start of class. First day of every even month.

Registrations for online certification courses will be processed on a weekly basis up to the class start date.